









J LETTER FROM THE EXECUTIVE DIRECTOR

PROGRAM YEAR

2023 OVERVIEW

AFFORDABILITY & Accessibility programs

- MAUI WILDFIRE RESPONSE
- APPLIANCE TRADE UP
- MULTIFAMILY DIRECT-INSTALL
- ENERGY EQUITY HUI
- EMPOWER GRANT
- ENERGY ADVANTAGE
- BE A LIGHT, GIVE A LIGHT (GRANT)

23

RESIDENTIAL

- ENERGY STAR® RETAIL PRODUCTS PLATFORM
- IMPACT OF MAUI WILDFIRES
- WATER HEATING
- AC MEASURES

29

BUSINESS

- ADDRESSING KNOWLEDGE GAPS
- CUSTOM PROJECTS
- INNOVATION SYMPOSIUM

34

ENERGY OPTIMIZATION INITIATIVES

- SHIFTED ENERGYSMART ELECTRICAL PANELS
- POWER MOVE
- HOTEL GUEST ROOM ENERGY MANAGEMENT SYSTEMS

HU MARKET

MARKET TRANSFORMATION

- YOUTH EDUCATION
- ADULT EDUCATION
- PROFESSIONAL DEVELOPMENT
- ARCHITECTURE & DESIGN

CLEAN ENERGY Allies

- ENERGY INSIDERS REWARDS
- MARKETING BENEFITS
- FOCUS GROUPS

ALOHA.

It is an honor to share Hawai'i Energy's Annual Report for Program Year 2023-2024. As I reflect on this year, the theme of adaptation, defined as changing to make something suitable for a new situation, rang true across all areas of our work. There was no shortage of new situations this program year. Through it all, I remain ever humbled by our team's perseverance and passion for our mission to help our state reach our 100% clean energy goals.

This year brought with it unprecedented circumstances. Just one month into the program year, Hawai'i was forever changed by the devastating Maui wildfires, with major impacts to all facets of the economy. In addition to an increased need for financial support, many of our community partners shifted their focus to the critical needs of displaced fire victims. Hawai'i Energy also pivoted to support these community organizations providing recovery services, while also setting in motion long-term planning efforts for rebuilding.



Our Accessibility & Affordability initiatives remained at the in program requirements, Advisors now provide personalheart of program implementation. While challenging, each unexpected program pivot led to the emergence of something new and meaningful. Hawai'i Energy continued to redirect concerted efforts are starting to yield results, as year closed funds as effectively as possible. We worked closely with communities across the state to offer appliance trade-ups. Energy Smart 4 Homes installations, small business and nonprofit grants, and significantly-subsidized LED lighting upgrades so that those facing the toughest financial situations could still benefit from energy-saving programs. We provided 278 households with new appliances and over 1,300 more with free energy-saving devices. More than \$2 million was distributed via grants and through Energy Advantage in support of 480 projects at organizations grappling with the highest electricity prices in the country.

The residential Clean Energy Technologies portfolio continued its strong performance, issuing over 17,000 rebates. Collectively, residents that installed energy-efficient equipment this year - from small devices addressing plug loads to appliances, water heating and air conditioning – will avoid paying \$7.5 million in energy costs just in the first year. To further this, Hawai'i Energy also joined the ENERGY STAR® Retail Products Platform, an initiative facilitated by the U.S. Environmental Protection Agency that helps increase inventories of ENERGY STAR[®] products at local retailers.

For businesses, we continue to feel the effects of labor shortages and the high cost of capital improvements that keep many commercial energy projects from getting off the ground. Addressing these challenges has required innovation and asking our teams to be bold, to reimagine our outreach tactics, and to find new ways to communicate the benefits of energy efficiency. With a focus on transparency and clarity

ized, step-by-step quidance, helping customers navigate the complexities of their projects from start to finish. These with over 1,200 projects completed and over \$13.5 million in first year customer bill savings.

Commitment to building energy literacy and workforce capacity is also more important than ever. Our Market Transformation efforts prioritized Clean Energy Ally focus groups to hear firsthand what technical skills are needed in the field, and received invaluable insights into how market factors are affecting industry and opportunities to streamline rebate processes.

As each year passes, it is increasingly clear that ongoing program adaptation is our only pathway to success. Hawai'i Energy continues to shift, grow and pivot in all facets of our program. We know that efficiency and conservation are a foundation upon which to build our collective clean energy future, but there is no one way to get there. Careful consideration of market factors, customer and clean energy ally input, and our unwavering commitment to community well-being remain central to effective program implementation.

The Hawai'i Energy team remains laser-focused on our mission of supporting Hawai'i residents and businesses in their journey towards a cleaner, more affordable energy future. We are grateful to all who have supported us along this journey.

Mahalo for your support!

CAROLINE CARL

EXECUTIVE DIRECTOR, HAWAI'I ENERGY

PROGRAM Overview

The Hawai'i Energy program is funded through contributions to the Public Benefits Fund (PBF), which is collected as a fee on electric bills from electric utility customers and managed by the Hawaii Public Utilities Commission (PUC). Hawai'i Energy is the administrator of these funds, providing opportunities and solutions for Hawai'i residents and business to save money and energy. As a result of the support from Hawai'i Energy in Program Year 2023, customers across the state of Hawai'i are expected to save the following:

FIRST YEAR ENERGY SAVINGS TOTALING

88,983,433

SAVINGS OVER THE FIRST YEAR

\$ 24,532,747

WITH LIFETIME SAVINGS OF OVER

\$ 277,000,000

PARTICIPANTS BY COUNTY

HONOLULU

1.605

COMMERCIAL

13,299

RESIDENTIAL

PBF RETURN ON INVESTMENT

Purchasing energy-efficient products remains the most inexpensive form of clean energy on the market — and Hawai'i Energy is proud of the tremendous value we continue to provide to all participants. This program year, for every \$1 a customer contributed to the Public Benefits Fund, they received an average of \$1.08 back in value, (a 108% return on investment) which grow to an average of \$7.74 over the lifetime of their energy-efficient products.

MAUI

170

COMMERCIAL

1,265

RESIDENTIAL

PY23 TOTAL

1.947

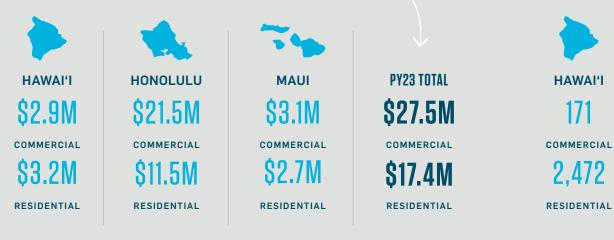
COMMERCIAL

17,057

RESIDENTIAL



PBF CONTRIBUTIONS BY COUNTY



Savings values presented in this report are claimed by Hawai'i Energy, but have not yet been verified.

SHINSHU KYOKAI MISSION

SUST'ĀINABLE MOLOKAI

AFFORDABILITY & Accessibility

Hawai'i Energy remains committed to ensuring all residents and businesses have access to energy-saving technologies and can receive the benefits of doing so. As the cost of living and doing business in Hawai'i continues to increase, Hawai'i Energy has evolved programs to continue helping insulate income-constrained customers from these shifts. Though it may require additional funding to achieve similar amounts of energy reduction*, it remains abundantly clear that many of the customers helped through Accessibility & Affordability programs would not have chosen energy-efficient equipment without Hawai'i Energy's support.

*when compared to Hawai'i Energy's other incentive programs

HYSTER 55



Hawai'i Energy planned to increase the quantity of Maui and Hawai'i island projects this program year; however, the Maui wildfires in August unfortunately led to the suspension or delay of some new construction projects and multiple solar water heater installations, and reduced the number of contractors available to support program efforts.

Some disruption to the supply chain also occurred, so by leaning on strong relationships and positive history with other organizations, businesses, and entities, Hawai'i Energy was able to pull together several strong efforts in support of this mission-driven work.

PONO HOME

Energy Smart 4 Homes remains one of Hawai'i Energy's most accessible offerings, reducing household electricity bills by up to \$340 per year at no cost to customers.

MULTI-FAMILY WERE SERVICED THIS YEAR THROUGH ENERGY SMART 4 HOMES SINGLE-FAMILY UNITS UNITS \$190,000

WENT TOWARD FULLY-FUNDING **15 SOLAR WATER HEATER** INSTALLATIONS AND MAINTENANCE **PROJECTS IN LOW-TO-MODERATE-**INCOME IDENTIFIED COMMUNITIES

ADDRESSING AND RESPONDING TO THE MAUL WILDFIRES

The impacts of the devastating Maui wildfires were felt all across the state, in many facets of the economy. The number of customers in need of additional (financial) support grew overnight as thousands of homes and businesses were destroyed, while an overwhelming amount of donations and support materialized from large companies, nonprofits/social service organizations, and government agencies who pivoted rapidly to allocate significant time and resources toward recovery.



This shift tremendously impacted the work Hawai'i Energy had in progress for PY23. For example, plans to do an appliance trade-up with new partner Maui United Way fell through as they became one of the most widely-utilized wildfire support organizations, and Partners in Development Foundation (PIDF) on Hawai'i island also delayed their scheduled trade-up as they shifted efforts toward supporting displaced fire victims. Several new construction projects and solar water heating installations were also suspended.

Despite these impacts, the Program remained committed to supporting relief and recovery efforts, focusing on those that were community-led. Leveraging on-the-ground updates and information gathered through having a daily pulse on relief efforts, the Program made several operational changes to provide a high level of service and care to Maui customers while also being respectful of community needs. These changes included removing Lahaina customers from promotional messaging, pausing staff travel to Maui in the weeks immediately after the fires, and quickly expanding eligibility for A&A programs to include all Maui residents as housing situations (and thus, home electricity consumption) all over the island changed rapidly.

In one case, the disaster even provided an opportunity to deliver on a promise

outer islands for different programs to keep costs down, but does sometimes need to break shipments apart to meet deadlines. When disaster relief organizations started to ship cargo regularly to Maui, a long-time relationship with Global Empowered Mission allowed us to utilize extra space in their containers for appliances, which saved Hawai'i Energy from having to break a shipment up, and ultimately led to fulfilling appliance trade-up orders in Hana and helping an additional six Department of Hawaiian Home Lands (DHHL) families at the 7th Ukumehame disaster recovery site (12 homes in total). Because of this, the Program saw a substantial increase in customer net total resource benefits and the partnership highlighted the importance of the relationships we have built over many years. Ukumehame was an especially memorable achievement as it gave us an opportunity to turn a negative into a positive and to be part of the many relief efforts.

Similarly, in place of the five direct-install projects lost, the Program pivoted those resources toward helping 120 families in hard-to-reach O'ahu zipcodes who would not have had this opportunity otherwise.

7



Momentum from last year continued into this year as the effects of marketing and participant testimonials created buzz about the Appliance Trade-Up program in Waimānalo, Wai'anae, Hāna, and on Molokai, where we implemented additional rounds of the program at the request of our community partners. OTO COTO Served with Appliance trade-ups



"The process for the program was very easy for me because it was simple for a kupuna like me, and it will save on electricity, which is so important. Electricity bills are so high."

ELAINE REYES

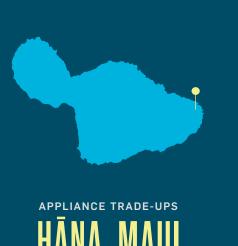


IMPACTS BY COMMUNITY

	HĀNA	WAIMĀNALO	WAI'ANAE	MOLOKAI
FRIDGES	17	33	45	70
FREEZERS	10	15	9	44
WASHERS	-	26	-	30
DRYERS	-	25	-	30
FAMILIES SERVED	18	60	45	155



THE APPLIANCE TRADE-UP **PROGRAM BRINGS TO LIFE** THE CONNECTIONS BETWEEN **ENERGY EFFICIENCY AND OTHER SOCIAL ISSUES LIKE** WORKFORCE DEVELOPMENT AND 'ĀINA STEWARDSHIP.



HĀNA, MAUI 3RD ENGAGEMENT

COMMUNITY PARTNER: ΜΑ ΚΑ ΗΑΝΑ ΚΑ ΊΚΕ



Maui (shipping containers are billed at and Elementary School. a flat rate, regardless of fill level), and

Ma Ka Hāna Ka 'Ike, an award-winning working collaboratively toward a goal youth vocational training organization, of filling two containers' worth of orders. was instrumental in facilitating a third Unfortunately after the fires, on-island appliance trade-up effort in Hāna, delivery service became limited and Maui. Hawai'i Energy worked to build a designated disposal area became capacity and scale the operation this inaccessible. The slow recycling/ year by increasing the order quantity disposal timing meant that the used of appliances. This was achieved by appliances – which are considered being transparent about the costs hazardous waste - sat for longer than associated with shipping appliances to normal awaiting removal at Hāna High

HAWAI'I ENERGY ANNUAL REPORT 2023





APPLIANCE TRADE-UPS WAIMĀNALO, O'AHU 2ND ENGAGEMENT

COMMUNITY PARTNER: NA PONO NO NA 'OHANA

communicated that many residents ing that covered half the cost of the were in need of efficient washers and washers and dryers needed. While the dryers. In comparison to the original Program fell short of its total appliance goal of replacing refrigerators and distribution count goals for this round, freezers for residents, replacing wash- the washers and dryers sold out within ers and dryers achieves less energy days, even despite the community savings per appliance. Despite the partner experiencing staffing changes lower energy savings (and thus, lower and challenges with support outreach cost-effectiveness) that would be and marketing. achieved with these appliances, Hawai'i Energy wanted to find a way to help. The team sourced a grant offered by First Hawaiian Bank and supported the partner with their application, which

In Waimānalo, our community partner led to them receiving \$25,000 in fund-



"Anyone looking to save their energy, this is the route to go. Just grab it, no question no wondering about, just take it because I know I'm going to benefit and save a lot of money, that's for sure."

MAGGIE OLIVER



APPLIANCE TRADE-UPS WAI'ANAE , O'AHU **3RD ENGAGEMENT**

COMMUNITY PARTNER: MĀKAHA LEARNING CENTER





Midway through the recruitment period for Hawai'i Energy's third appliance trade-up event in Wai'anae, community partner Mākaha Learning Center communicated they would no longer be able to support marketing and customer outreach initiatives due to a staffing challenges, and it became apparent that tance checks, and that some Wai'anae firsthand insight into residents' lives. Hawai'i Energy staff needed to figure out residents did not know how to read and how to generate participation to meet required extra assistance with filling out our targets.

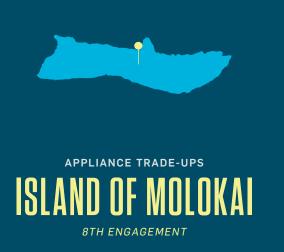
ship with community fixture Wai'anae labor over two months, the additional Store, Hawai'i Energy was able to "pop outreach helped tremendously and led

up" at the storefront for multiple weekgreat deal about residents' lifestyles. Staff found that in Wai'anae, the busiest days at the store tended to be after people received government food assisapplication forms.

Thanks to a long-time working relation- Though it required significant weekend

to a larger number of participants than ends, sharing about the offer with many originally expected. In fact, compared to residents in person, while learning a previous outreach led by the community partner at the local farmers' market, this pop-up allowed the team to speak with many more residents (and fewer visitors), while also gaining valuable





COMMUNITY PARTNER: SUST'AINABLE MOLOKAI kai continues to be a shining example of why strong and consistent community sustainability goals, many of which are partners are important to program implementation. Despite ongoing supply chain issues that slow the deployment appliance trade-in, where they ordered of many clean energy technologies on the island - everything from efficient ping container space instead of taking appliances to solar panels – residents' consistent commitment to creating energy security for their island has led to them becoming a model for the rest of the state.

Community partner Sust'AINAble Molo- Sust'AINAble Molokai leverages programs like ours to help achieve their developed by the community itself. This year, the group proposed a new model of appliances based on maximizing shippre-orders for a set number of appliances. This was an effective approach because Sust'AINAble Molokai continues to manage a waitlist of hundreds of people, thus were confident they would be able to find homes for all incoming appliances.

"This program has long-term effects for our families on island and just our 'āina in general. Folks are able to see a decrease in their electric bill, which allows them the space, the capacity, to invest in their families or invest in improving their lives in other ways.

It also reduces the amount of electricity needed on island and helps us do a better job at taking care of our 'āina."

LEILANI CHOW SUST'AINABLE MOLOKAI

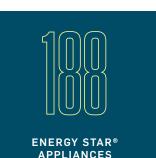




DIRECT-INSTALL SERVICES FOSTER CONTINUED ENGAGEMENT

Hawai'i Energy also ensures ENERGY STAR[®] appliance adoption en masse through meaningful direct-install projects, which typically involve coordinating with a property manager to implement a large delivery and installation for many individual homes.

Affordable housing properties are targeted for these projects, and Hawai'i Energy leverages a bulk purchasing format and connections with local appliance distributors and movers. Altogether, 188 ENERGY STAR® appliances (including refrigerators, clothes washers and dryers) went to 149 families this program year, including 44 refrigerators on Hawai'i Island that went to Ke Kumu 'Ekahi, an affordable workforce housing development in Waikoloa, and 79 refrigerators on O'ahu that went to The Salvation Army's Wahiawā Silvercrest senior-living complex.



FFORDABIL

CCESSIB



CASE STUDY

WAHIAWA SILVERCREST APARTMENTS, SALVATION ARMY HAWAIIAN & PACIFIC ISLANDS DIVISION

Hawai'i Energy and The Salvation Army The Salvation Army's assessment began working towards energy-savings identified 79 inefficient refrigerators goals in 2018 with the introduction of throughout the complex. With the help the Energy Smart 4 Homes program. of Hawai'i Energy, The Salvation Army Since then, they have retrofitted several replaced all of them this year with new single-family residences and their ENERGY STAR[®] models. This upgrade is 79-unit senior-living complex, Wahiawa expected to have a substantial impact Silvercrest Apartments. The Energy on the energy costs for the organization Smart 4 Homes program also includes and the low-income seniors residing at a free home energy assessment, and Silvercrest.





250

CUSTOMERS

CUSTOMERS RECEIVED FREE OR DISCOUNTED LIGHTING UPGRADES THROUGH ENERGY ADVANTAGE



IN FUNDING WAS DISPERSED THROUGH THE EMPOWER GRANT, HELPING 230 PROJECTS REACH COMPLETION





The Energy Equity Hui was originally conceived to address Hawai'i's complicated and heavily siloed energy landscape. The goals of the Hui have been to address the lack of access to accurate information in the energy space, to build trust within/between the energy industry and the community, to further engage the community, and to connect statewide clean energy goals and plans that are often disjointed.



stronger equitable outcomes through increased education, partnerships, transparency, and economic development. Notably, the PUC, a participant of the Hui, established the Energy Equity Docket in 2022 that seeks to investigate how to better integrate equity and justice considerations across Commission proceedings and broader work.

Now several years old, the Hui has grown in membership, and participants now include government organizations, private entities, non-profits, and individual community members. The reshaping and evolution of the Hui was the

The Hui continues to seek to create primary priority in PY23, and the ongoing process has so far included a revisioning of the original four working groups and developing a near-term roadmap for the Hui (under the new Strategy working group). To aid the long-term sustainability of the Hui, Hawai'i Energy also facilitated the involvement of two of its partners, Hua Nani Partners and Hawaii Alliance for Community-Based Economic Development, to develop a structure and framework in which the Hui can independently exist, grow, and have long-term impact.

> The questions and concerns within Hawai'i's energy landscape that led

to the conceptualization of the Hui in the first place remain highly-relevant factors that make equitable and timely support and funding for energy-saving initiatives crucial to the clean energy transition.



LEGISLATION



RFP PROCESS FOR RENEWABLE ENERGY

COMMUNITY BENEFITS





Hawai'i Energy facilitated a successful fourth year of awarding grant funds to small businesses, nonprofits, and restaurants grappling with the highest electricity prices in the country. In total, we received nearly 300 applications requesting funding support for more than \$2.2 million worth of total project costs. More than \$850,000 was distributed to support 230 projects, generating an estimated cumulative savings of more than \$1.2 million at organizations who represent some of the most in-need sectors of our business community.

This year, the structure and cadence of the grant program's timeline was altered in an effort to boost participation. With only about 150 applications received after the initial two-month application period closed at the end of September, we shifted to a rolling acceptance format to allow more organizations to learn about the program and apply. This move - based on Advisors' confidence in untapped interest from the small business and nonprofit community - helped to double the application volume and use 100% of the program's allocated budget by spring. 2023 also marked the first time a tiered approach to grant reimbursement awards was used. Rather than capping grant awards by a single dollar amount, tiers were used and based on equipment type and associated energy savings - essentially awarding higher funding amounts for more expensive equipment and/or equipment that saves more energy.

As the energy needs and motivations of Hawaii's small businesses, nonprofits, and restaurants continued to evolve, the program is committed to ensuring grants are reaching as many customers who would otherwise be unable to upgrade to energy-efficient equipment as possible.

NEW GRANT Funding tiers



SOLAR WATER HEATERS, BIGGER COMMERCIAL KITCHEN EQUIPMENT SUCH AS ENERGY STAR COMBINATION OVENS

\$4,000

SPLIT AND PACKAGED HVAC SYSTEMS

\$2,200

COMMERCIAL KITCHEN EQUIPMENT LIKE ENERGY STAR® REFRIGERATORS, FREEZERS, AND ICEMAKERS



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"ENERGY IN HAWAII IS A HUGE BURDEN TO ANY BUSINESS, AND A PROGRAM LIKE THIS THAT'S TRYING TO HELP US REDUCE THAT BURDEN REALLY MEANS WE CAN DO BETTER BUSINESS, MAINTAIN BETTER PRICES, AND STAY IN HAWAII."

JUSTIN RIVERA RETAIL GENERAL MANAGER & DISTILLER

CASE STUDY

KOʻOLAU DISTILLERY – Kailua, oʻahu

COMMERCIAL KITCHEN UPGRADES

Koʻolau Distillery is a local producer of spirits, based on the windward side of Oahu. After hearing about the EmPOWER Grant program on the local news, their team realized that with grant funding, they could afford to purchase brand new equipment - which would provide them with warranties and improve their overall product - instead of buying secondhand, as they had done in the past. This prompted them to invest in not just one piece of equipment, but three, and as a result, will avoid paying nearly \$1,500 in electricity costs over the lifetime of these appliances.





"IN THIS ECONOMY, CURRENTLY BUSINESSES ARE BEING SQUEEZED FROM ALL SIDES. EVERYTHING COSTS MORE – ENERGY, RENT, PAYROLL, INSURANCE – AND THE HAWAI'I ENERGY PROGRAM HAS REALLY HELPED US. THEY DID THE RETROFIT, WHICH I MYSELF COULDN'T AFFORD AT THE TIME, SO I REALLY LIKED THAT IT HELPS SAVE ENERGY AND HAS A RIPPLE EFFECT OF HELPING CLIMATE CHANGE."

LESLIE MALU MIKI OWNER/PRESIDENT ABUNDANT LIFE NATURAL FOODS

CASE STUDY

ABUNDANT LIFE NATURAL FOODS

APPLIANCE UPGRADES

Abundant Life Natural Foods is a small health food store in Hilo, Hawai'i. Having first participated in the Energy Advantage program, the discounted lighting retrofit opened owner Leslie Miki's eyes to the power of efficient upgrades. When the time came to purchase a commercial steamer, Miki applied for and received a \$6,000 EmPOWER Grant and \$2,750 in additional rebates that helped her afford it. The steamer will be used to expand her ready-made product selection to include kulolo and meat-free manapuas.





PY23 marks the Energy Advantage program's 13th year providing low-cost turnkey options for small businesses, restaurants, and nonprofits to retrofit and upgrade the efficiency of their lighting. This long-standing offer often serves as the entry into energy efficiency for many participants and helps Hawai'i Energy ensure equity around and access to energy efficiency technologies.

Over the years, Hawai'i Energy has seen many participants who don't speak English as their first language, are new business owners, or are those facing ballooning renovation or monthly lease costs that place them on the verge of closure. The extra financial and technical support provided through Energy Advantage helps participants overcome some of these business challenges, and provides much-needed business

Over the years, Hawai'i Energy has seenfor the small group of dedicated light-many participants who don't speaking contractors who make their livingEnglish as their first language, are newsupporting organizations with smallerbusiness owners, or are those facingfacility footprints.

DISTRIBUTED

TO PARTICIPANTS

In all, 249 projects were completed in PY23, with more than \$1.2 million distributed to participants. Those 249 projects are estimated to save recipients over \$722,500 annually going forward.

CASE STUDY

NO. OF PROJECTS

COMPLETED IN PY23

\$722,500

ANNUAL

SAVINGS

PACIFIC TSUNAMI MUSEUM – HILO, HAWAI'I

MAJOR UPGRADES TO LIGHTING AND SPACES

The Pacific Tsunami Museum, nestled in downtown Hilo, Hawai'i, is on a mission to save lives from tsunami and other natural disasters. This museum required specialized lighting to enhance and preserve their many historic artifacts, displays, and collection of over 700 stories of tsunami survivors, and they were prompted to reach out to Hawai'i Energy through a referral from another small business in the area.

The Museum received a full retrofit of lighting, including offices, a basement space, and exhibit areas, saving over 17,400 kWh and reducing monthly electricity costs by \$546.

KWH SAVINGS

REDUCTION IN MONTHLY ELECTRICITY COSTS

HAWAI'I ENERGY ANNUAL REPORT 2023

"BE A LIGHT, GIVE A LIGHT" CAMPAIGN PROMISES FULFILLED

Hawai'i Energy launched a first-of-its-kind nonprofit support campaign last year, leveraging incentive and marketing dollars to provide up to \$25,000 in lighting upgrades for local charitable organizations at no cost to them. Through the "Be A Light, Give A Light" campaign, three nonprofits were chosen in June 2023 to receive these upgrades, and by working with several contractors through the Energy Advantage program, all the upgrades were completed this program year. The organizations are expected to reduce their electricity costs by a total of \$9,261 every year, which will enable them to reinvest in their organization, creating a more welcoming space for the communities they serve.



"WE'RE JUST TREMENDOUSLY GRATEFUL THAT WE HAD THIS OPPORTUNITY TO MODERNIZE AN OLDER FACILITY. IT IS NOT SOMETHING THAT WE ARE ABLE TO GIVE ATTENTION TO. A LOT OF THE TIME WE'RE SO BUSY TAKING CARE OF THE ANIMALS THAT WE JUST KIND OF ACCEPT THAT WE ARE IN AN OLDER PLACE AND WE MAKE IT WORK HOWEVER WE CAN. IT WAS JUST REALLY NICE JUST TO HAVE PEOPLE CARE TO HELP US MODERNIZE IN THE WAYS THAT WE COULD THROUGH HAWAI'I ENERGY."

LAUREN NICKERSON CHIEF EXECUTIVE OFFICER

CASE STUDY

HAWAI'I ISLAND HUMANE SOCIETY upgrades to kea'au shelter

With their award, the Hawai'i Island Humane Society chose to upgrade their Kea'au Shelter, the largest nonprofit animal shelter on the island of Hawai'i. Built in the 1970s, the Kea'au Shelter provides animal housing, medical exam rooms, a dog park, staff offices, and more. The project included upgrades to outdoor walkway lighting, offices, and even some unexpected areas uncovered through a modified "treasure hunt" process with Hawai'i Energy advisors.







"BE A LIGHT, GIVE A LIGHT" CAMPAIGN PROMISES FULFILLED

CASE STUDY

RYSE HAWAII

UPGRADED LIGHTING AT KAWAILOA ACCESS CENTER

RYSE Hawai'i, established in 2018, provides shelter and support services for homeless youth and young adults. With the award, RYSE upgraded the lighting at their Kawailoa Access Center in Kailua, a 24/7 facility that offers hot showers, laundry facilities, food, case management and other services to an increasing number of clientele each year. Their new interior and exterior lighting increases safety for their participants and staff, offers better visibility in bedrooms and offices, and allows them to funnel roughly \$3,400 more per year toward their much-needed programs.

"WE NEED COMMUNITY PARTNERS. WE NEED FOLKS LIKE HAWAI'I ENERGY AND HAWAI'I ENERGY SYSTEMS IN ORDER TO BE ABLE TO DO THIS GREAT WORK, TO BE ABLE TO PUT RESOURCES TOWARDS PROGRAMMING, TOWARDS STAFFING, INSTEAD OF MAINTENANCE AND REPAIRS ON BUILDINGS. THOSE DOLLARS GO A LONG WAY, AND IT ALLOWS US TO IMPACT MORE YOUNG PEOPLE AND CREATE MORE GOOD IN THE WORLD."

CARLA HOUSER EXECUTIVE DIRECTOR HAWAI'I ENERGY ANNUAL REPORT 202

"BE A LIGHT, GIVE A LIGHT" CAMPAIGN PROMISES FULFILLED

CASE STUDY

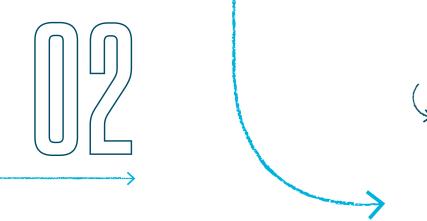
SHINSHU KYOKAI MISSION Lighting upgrades

Shinshu Kyokai Mission is a 110-year-old Japanese Jodo Shinshu Buddhist temple located in the heart of Honolulu. A fixture of the Makiki/Mō'ili'ili neighborhoods for generations, their award made it possible to complete much-needed lighting upgrades (and fixture cleaning) in well-used community spaces like their temple, social hall, and student dormitory. In line with the church's commitment to environmental stewardship, this project has become a welcomed example for the congregation on the positive impacts of reducing energy consumption.



"IT'LL BE ABOUT 25% A MONTH COST SAVINGS JUST ON THIS ELECTRICITY USE, SO THAT REALLY WILL GO A LONG WAY IN HELPING US MEET OUR FINANCIAL NEEDS AS WELL AS DOING OTHER PROGRAMS. BUT ALSO WE LOOK AT OUR IMPACT ON OUR ENVIRONMENT – THAT WE WERE ABLE TO DECREASE OUR ENERGY USE, OUR CARBON FOOTPRINT. HOPEFULLY IN THE FUTURE, WE'LL BE ABLE TO SEND THIS MESSAGE OUT TO OUR OWN TEMPLE MEMBERS SO THEY CAN BE MORE AWARE OF THEIR OWN ELECTRICITY USE AND IMPACT ON OUR 'ĀINA."

REV. ALAN URASAKI ASSISTANT MINISTER



Hawai'i Energy continues to have a strong residential portfolio that contributes incredible value to ratepayers. From small devices addressing plug loads and energy waste to large appliances that generate decades of electric bill savings, the Program achieved 31,268,656 kWh in savings from over 19,000 products and service completions this year. Top-of-mind priorities included maximizing assistance opportunities from the federal government, researching and troubleshooting unexpected lows in the water heating industry, and strategizing around new and innovative ways to support the community, particularly in the wake of the Maui wildfires in August that massively changed the residential energy landscape on the island for the foreseeable future.

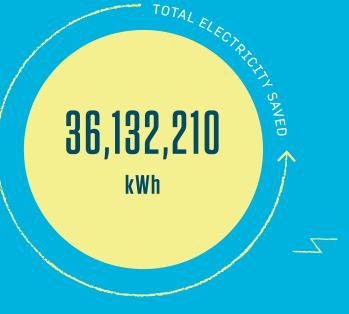


CLEAN ENERGY TECHNOLOGIES RESIDENTIAL

RESIDENTIAL

17,057 TOTAL NUMBER OF REBATES ISSUED

> TOTAL AMOUNT AVOIDED IN CUSTOMER ELECTRICITY COSTS



23

TRANSFORMING THE RETAIL EXPERIENCE WITH THE ENERGY STAR[®] RETAIL PRODUCTS PLATFORM

The program continued to leverage the opportunities for customer and supply chain engagement as new federal energy efficiency standards continue to roll out. Frequent store monitoring finally confirmed lower levels of incandescent lighting on shelves this year as retailers faced mandatory "sell-by" deadlines, and on the customer side, the mandates are a huge win toward normalizing LED lighting in the home. The program continues to focus on incentivizing areas of the lighting market where inefficient products are still prevalent, such as specialty bulbs, to ensure both customers and retailers can access these higher price-point products with ease. Careful incentive adjustments throughout the year helped increase participation and boost branding visibility in stores.

ENERGY STAR® Retail Products Platform (ESRPP) in PY23, ESRPP is a relatively new midstream initiative tive to import efficient products ensures dryer units. The result was substanfacilitated by the U.S. Environmental Protection Agency that brings together efficiency programs, big box retailers, and others to leverage resources and streamline reporting efforts across the country. Hawai'i Energy leverages ESRPP to encourage retailers to increase their inventories of ENERGY STAR[®] certified products, transforming the market in favor of energy-efficient consumer goods. This approach

shipping costs are high, and inventory capacity is very tight. The extra incenproducts are regularly stocked and the state.

Joining the ESRPP program was even more favorable this year due to the anticipated tax and future funding available through the Inflation Reduction Act. high-efficiency products - including do so.

Hawai'i Energy also joined the national is particularly helpful in Hawai'i, as some not previously rebated by Hawai'i Energy, such as induction cooktops and high-efficiency all-in-one washer/ tial traction during the year with solid available at multiple retailers across performance across all categories, landing a total savings of 1,528,277 kWh (17,236,883.39 kWh lifetime).

> This addition of new products helps the state achieve its ambitious energy reduction targets in a time where Customers dollars can stretch farther, consumers are being asked to make and retailers are incentivized to carry larger investments in their homes to





"I'm very thankful for my new energy efficient refrigerator. It was a blessing since my old refrigerator wasn't working properly and probably using a lot of energy.

I've noticed a significant savings on my electric bill since the installation of the new refrigerator."

RENEE YASUMURA REFRIGERATOR TRADE-UP



Water heating upgrades remain the largest per-unit savings measures in the residential portfolio, yet the local water heater market continues to evolve, forcing Hawai'i Energy to explore new methods to reach customer participation goals.

Solar water heating installations and tune-ups seem to have plateaued, so Hawai'i Energy spent much of the year researching root \$1,500 (up from \$1,250) and was paired with a causes and deploying various operational and marketing levers to boost participation levels. Several updates were made to shore up the rebate submission process based on feedback collected during last year's contractor focus group, which also revealed that there are many factors that are affecting the lack of growth within this space, rather than a single which run periodically throughout the year.

root cause. To address as many of these as possible, the rebate amount was increased to large marketing initiative that included digital advertising, a first-ever paid email campaign to a third-party distribution list of over 368,000 addresses, and a promotional giveaway for a free tune-up service provided by a Clean Energy Ally – in addition to scheduled past participant-targeted marketing campaigns



The Hawai'i Energy rebate was a key factor in Gary Hanaoka's decision to install a solar water heater. He also wanted to take advantage of the tax credits before he retired. Mr. Hanaoka tries to take advantage of as many rebates as possible by searching the website for the latest incentives, and so far, has also received them for an air conditioning system and for participating in the Refrigerator Trade-Up program.

IRINEO VIERNES HONOLULU, O'AHU

During a site visit, Mr. Viernes expressed his deep appreciation for the inspections conducted by Hawai'i Energy. He wasn't home for the Solar Water Heating Tune-Up, so having a third party verify that the work was in accordance with program requirements made him feel better. According to Mr. Viernes, over 14 people live on his property, and he also plans to buy another solar water heating system to replace the current electric resistance water heater in the back of the house. He hopes to continue utilizing the Hawai'i Energy rebates for services and new installations.

INCREASED REBATES

1ST PAID E-MAIL CAMPAIGN TO

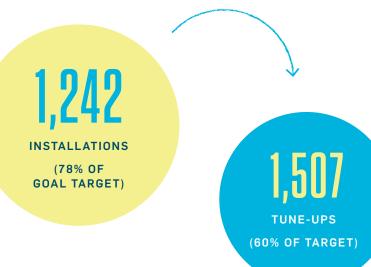
ADDRESSES





In October, a substantial 122-unit **solar water heater tune-up** project was completed at the Ka Makana Town Homes in 'Ewa Beach, which area and generate over 14,604 kWh in savings. The success of this joint effort between the Hawai'i Energy and a Clean Energy Ally signifies the potential for future large-scale maintenance projects in other communities. In total, while these efforts did appear to generate a small lift, Hawai'i Energy finished the year at 1,242 installations (78% of goal target) and 1,507 tune-ups (60% of goal target) completed and remains committed to ongoing problem-solving in this area and continuing to encourage the adoption of installations and maintenance.

On the other hand, retail sales data shows that heat pump water heaters have risen in popularity, perhaps due to the lower price point in helped make up roughly 6% of shortfall in this comparison to solar water heaters. Continued monthly engagement with local retail partners has helped Hawai'i Energy better understand sales volume at various store locations, which locations need more support building product knowledge, and specific customer questions/ issues that arise during the sales process.



Щ

Contractor and customer insights helped pinpoint several key factors attributing to the slowed participation in the solar water heating rebate. Hawai'i Energy addressed each of these factors as outlined below:

HIGH PRICE OF SYSTEMS DECREASING CUSTOMER INTEREST

Hawai'i Energy updated messaging on solar water heating to include mentions of federal tax credits, and graphics outlining the potential upfront cost savings by utilizing credits in combination with rebates.

STAFFING SHORTAGES AND TURNOVER AT CONTRACTOR COMPANIES

Hawai'i Energy provided more frequent training for Ally companies on the rebate process, and fixed application process inefficiencies where possible to shorten learning curves for new staff.

HIGHER COSTS OF MATERIALS Д D

Hawai'i Energy raised the rebate by \$250 in an effort to alleviate these costs.

MARKETING SUPPORT

Hawai'i Energy deployed more inventory of digital advertising, and for the first time, created an email marketing campaign using a paid distribution list of over 360,000 recipients.



Hawai'i Energy also collaborated with water heater manufacturer Rheem[®] this year for the first time, accompanying their regional Depot stores across the state. In addition to answering floor staff questions and training them on product features, Rheem reps shared their insights on sales performance in other territories across the country and how other challenges.

Once again, Hawai'i Energy exceeded goal targets for heat pump water heater purchases, claiming 1,808,204 kWh in savings for over 1,000 units sold. Because of this traction, Hawai'i Energy prepared to enter the

maintenance market for these heaters this year, recognizing that many households are at or would hit the recommended five-year representatives on their visits to local Home servicing mark within the next year or two. To start, a focus group was held to gauge current contractor appetite, validate measure life given Hawai'i's unique weather conditions, and share best practices for troubleshooting the most common maintenance issues. Results rebate programs are working around market from the session revealed a need for more specialized training on how to specifically service different brands and their diverse models, which Hawai'i Energy has committed to hold in the first quarter of PY24, along with a pilot period to collect in-field data before fully launching the rebate program for the entire customer base.



Hawaii Energy CONSERVATION & FEFICIENCY PROGRAM

kWh SAVINGS OVER HEAT PUMP WATER **HEATER PURCHASES**



Climate change continues to cause increasingly higher temperatures, and Hawai'i Energy recognizes that this impacts how and when residents turn to air conditioning for relief, as well as the salescycle for local HVAC contractors.

At an HVAC contractor focus group in February, CEAs With limited resources for marketing, contractors expressed their appreciation for the Hawai'i Energy also shared their appreciation for Hawai'i Energy's rebate program and confirmed they were using the annual targeted email marketing campaign for tuneincentives in their sales efforts to win business, ups, which helps to buoy them between seasons. especially as the "summer" busy season is no longer To this end, Hawai'i Energy deployed several additional limited to just May through August. For central AC marketing initiatives – a new promotional giveaway for retrofits, Hawai'i Energy finished the year at just a tune-up service, enhanced digital advertising, and over 220 completed projects, down slightly from the debut of a new customer video testimonial – which last year despite a rebate increase in April. However, helped to drive business and spotlight some of the other measures like VRF installations, window AC purchases, and AC tune-up services all performed within 3% of target or in some cases exceeded target, which could be an indicator that customers were just turning to more economical choices.

more engaged HVAC contractors in the CEA network.



"I love both my Daikin 18K and 9K split-ACs! They're so quiet you hardly know they're on, and the 18K is powerful enough to cool almost the whole house. Best of all, I'm saving over 50% on my energy costs!"

JACKIE YOUNG

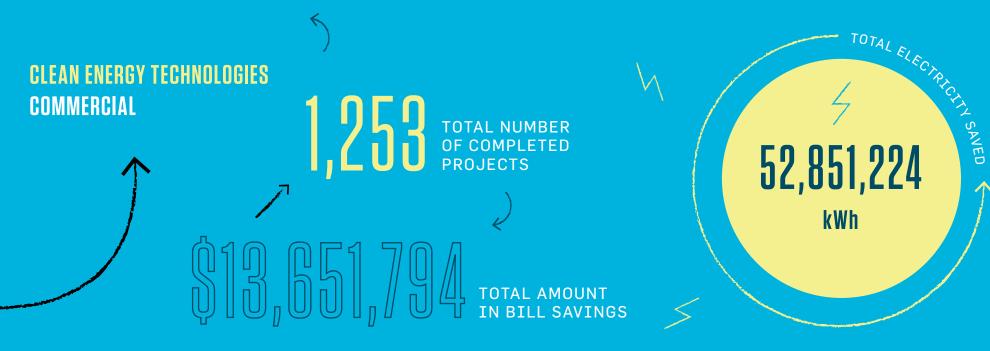
O'AHU



"It was so easy! We found a contractor through Hawai'i Energy, and they worked so efficiently. Plus, we got a \$400 rebate."

KEVIN & LEIGH SCHMID O'AHU







The commercial program ventured into deeper waters for 2023, embarking on bold outreach initiatives and innovative educational efforts. By reimagining sector responsibilities and crafting strategies that leverage the many benefits of energy efficiency projects, the team aimed to lighten the load for customers.

In today's economic climate, energy efficiency is sidelined in favor of more pressing priorities, leaving many local businesses hesitant to invest in capital improvements.

To keep customers engaged, the busi- As the landscape of facility manageness team prioritized deepening their ment shifts with a new generation of technical expertise, ensuring tailored decision makers, the loss of institutional support that met each customer's knowledge from retiring staff has made unique needs. Advisors provided facility managers increasingly reliant personalized, step-by-step guidance, on the savviness of our energy advihelping clients navigate the complex- sors. The business team focused on ities of their projects from start to consistent engagement and compelling finish. With enhanced transparency and messaging, increasing their credibility clearer program requirements, particu- by positioning themselves as integral larly for custom projects, the initiatives made participation more accessible team. The goal of each outreach effort? to the community. These concerted To uncover the customer's unique pain efforts are starting to yield results, as points and add value every time. more customers recognize the value of investing in efficiency projects.

members of the customer's success

ADDRESSING THE KNOWLEDGE GAP & INVESTING IN THE FUTURE

RUSINESS

This year, we identified a persistent knowledge gap across all areas of the energy efficiency market primarily due to staffing shortages and shuffles, affecting everyone from contractors to onsite facility managers and even the Hawai'i Energy team. In response, the Program took steps to equip these groups with technical upskilling opportunities, foster more collaboration across groups, and even streamline the rebate submission process.

In November, over 50 contractors attended an inaugural "Custom Projects Lunch 'N' Learn" event, hosted by Hawai'i Energy as a means of helping to clarify rebate processes and eligibility, and address pain points contractors were experiencing. Additionally, Hawai'i Energy established an informal peer mentoring initiative, where newer Advisors and engineers were paired with senior counterparts, with a new emphasis on customer/contractor relationship management and learning to more quickly identify project opportunities at a site. Skill development for this initiative included phone outreach techniques, understanding benchmarking calculations, review of mechanical-electrical-plumbing (MEP) drawings, building management system checkups, and site audits and walkthroughs. Together, these steps aimed to bridge the knowledge gap and invest in a more knowledgeable and efficient future for the energy efficiency sector. 50 contractors at custom projects lunch 'n' learn event

"It makes us want to move forward with other energy programs that we can to save ongoing electrical use and also to have the opportunity to work with Hawai'i Energy again."

> ARIEL DUGAN IT ADMINISTRATOR DOWN TO EARTH HAWAII

CASE STUDY

DOWN TO EARTH

Down to Earth, Hawai'i's leading retailer of organic and natural foods, had an older refrigeration system that housed inefficient condenser fans. Thanks to a recommendation from a contractor, Down to Earth opted to replace the old fans with newer units that came with controls, which meant Down to Earth's team could now ramp up and ramp down the power needed throughout the day. This simple change led to an immediate drop of about 250 kWh hours per day, which equates to a savings of \$36,000 per year.

HAWAI'I ENERGY ANNUAL REPORT 202

TRYING TIMES ARE FOR TRYING NEW THINGS: Searching for custom projects

This program year, Hawai'i Energy made significant investments to fuel the custom project pipeline by responding to ongoing market challenges with perseverance.

One strategy was to focus on a carefully selected short list of known custom project opportunities projected to have the biggest impacts to the portfolio, then aiming to aggressively pursue them – figuring out and troubleshooting roadblocks with customers and contractors, each with their own unique set, including everything from budget restrictions, pending approvals from upper management, labor shortages, shipping delays, and more.

Persistence paid off as seven of the 20 initially-scoped projects were successfully completed within the year, and many of the remaining projects not only remain viable, but have moved the needle closer to completion in the following year. Further efforts to court the short list included hosting a first-ever "Customer Success" event, which leveraged an existing advertising partnership with the University of Hawai'i into a special event designed for customers and Advisors to solidify connections and keep the momentum on projects strong. Many of the attendees' projects have since moved forward.



CASE STUDY

WET'N'WILD HAWAI'I

Wet'n'Wild Hawai'i is a shining example of how efficient management and continual engagement with Hawai'i Energy results in significant energy and cost savings. As part of a large project, they installed 16 variable frequency drives (VFDs) on pumps for various rides across the water park in two phases over the course of several months. They received a rebate of \$134,837.51, and in total, they will save annually 936,729 kWh and \$261,098.14, resulting in a nearly 40% kWh reduction and 30% reduction in their overall energy bills. Their savings won't end there, as they have plans to complete one more VFD installation, as well as a battery storage project with Clean Energy Ally Sunspear Energy in the near future.

TRYING TIMES ARE FOR TRYING NEW THINGS: SEARCHING FOR CUSTOM PROJECTS

In-person outreach efforts grew The lessons learned from PY23 have heard and brought forward large of 96%. custom HVAC project opportunities that materialized into a total of 1.7 MWh of savings.

exponentially this year, as Advisors been invaluable, and though increconducted a record 85 customer mental, the strategy is starting to site visits, uncovering approximately pay dividends. The Program met 113% \$450,000 in annual savings opportuni- of the kWh savings goal for prescriptive ties. Advisors also worked to improve measures (a 65% increase from PY22), contractor engagement and approach increased its overall custom lifetime projects more collaboratively with kWh savings by 15%, and reached an them. Focus group discussions helped impressive 299% of the kWh goal for to ensure contractors' voices were grid services projects - an increase

RUSINESS .



CASE STUDY

RISE APARTMENTS AT THE UNIVERSITY OF HAWAI'I AT MĀNOA

A brand new, six-story, 374-unit student housing complex and innovation hub, the Residences for Innovative Student Entrepreneurs (RISE) Center is located on the University of Hawai'i at Manoa campus and was designed with sustainability in mind. Hawai'i Energy assisted the developer in building this LEED-certified building through a new construction rebate package, that helped secure energy-efficient features such as solar water heating, high-efficiency lighting, and VRF heat pumps for most cooling needs. For their efforts, they received \$50,197 in incentives for achieving 36 kW in peak demand savings and 306,451 kWh in savings.

CASE STUDY

HAWAI'I DEPARTMENT OF HEALTH

The State of Hawai'i Department of Health's laboratories conduct essential testing in support of environmental and public health programs statewide. At the Kamauleule Laboratory in Pearl City, DOH replaced three old, 500-ton chillers with variable speed, water-cooled screw chillers, which offer exceptional part-load efficiency, enabling significant energy savings, requiring reduced maintenance and providing faster payback periods on the equipment investment. Hawai'i Energy awarded a \$67,500 rebate for the project and the State is expected to save \$80,673 annually.

STATE OF HAWAI'I DEPT. OF DEFENSE

"Hawai'i Energy's Treasure Hunt was a big help to identify actions we can take to reduce our energy usage. We have also worked with them to obtain energy-related rebates for our construction projects."

TAD T. NAKAYAMA

PROJECT MANAGER. **ENGINEERING OFFICE**



Hawai'i Energy hosted its third Innovation Symposium this year, bringing the event back for the first time since 2019. More than 160 building managers, commercial facility designers, and industry professionals attended the event, providing opportunities to make valuable connections with current and potential customers and Clean Energy Allies in support of the commercial program goals.



SYMPOSIUM

the Los Angeles Department of Water was an intent to provide meaningful and Power, Central Pacific Bank, and networking opportunities for attend-Highgate Hotels addressing topics such ees. The event featured a vendor fair of as HVAC system optimization, deep 20 Clean Energy Allies and sponsors, energy retrofits, and how to access and ended with a hosted pau hana federal funding for projects. Attendees event, both of which helped to provide were also awarded a \$1,000 rebate exposure for Allies while also spurring bonus toward the completion of their collaboration on current projects. next energy efficiency project as a thank you for attending.

Speakers included representatives from Central to developing the Symposium







"My take away from this whole experience is to leverage your partners for us, it's Hawai'i Energy and EMCC (contractor) – and look at your systems. It's easy to get into a "set and forget it" mode, but the reality is, over time you lose efficiency, and over time there's new technologies and new ways to do business, so if you take advantage of that, you can do a benefit to yourself and to the surrounding environment."

SEAN GAHINHIN

GENERAL MANAGER, PRINCE WAIKIKI

ENERGY **OPTIMIZATION** INITIATIVES

Hawai'i's electricity generation has shifted substantially to prioritize the adoption of clean energy resources as we progress to our goal of 100% renewable electricity by 2045. This progress also necessitates changes in the way customers use energy in their homes and businesses, and Hawai'i Energy's energy optimization initiatives focus on maximizing the productive use of energy, minimizing waste, and achieving significant cost savings by aligning customer with the availability of more affordable clean energy resources like solar power during the day.

Much of this optimization occurs through a method called demand response (or "DR"), which refers to actions by customers that management. Hawai'i Energy continued to change their consumption (demand) of electric power in response to any price signals, incentives, or directions from the utility. "Doing" DR can include things like installing facilities, our focus remains on sophisticated a battery storage system and allowing controls for air conditioning, hotel quest room a portion of stored energy to be dispatched to the utility when it's needed, or using a smart water heater whose energy use can be ramped up or down by the utility depending on the needs of the grid at that time.

Increased incentives remain effective at for Demand Flexibility for PY22-24. This is an driving the adoption of these technologies for both residents and businesses, so Hawai'i load flexibility available from grid service Energy added several services and financial ready technologies installed. For PY23, the incentive programs to empower customers program estimates 1,161 flexible kW installed.

to adopt innovative products and collaborate with companies on the cutting edge of energy prioritize interactive water heating controls for renters and families and increased our support for smart electrical panels in homes. For larger management with demand response capabilities, and commercial energy storage.

In addition to tracking the number of energy optimization devices deployed, Hawai'i Energy has begun reporting on a new tracking metric effort to quantify the potential or additional



Hawai'i Energy continues to support local clean energy technology provider Shifted Energy in their work to create innovative and inclusive programs that provide underserved communities agency in their clean energy transition. In PY23, Shifted and Hawai'i Energy partnered on two main programs: the Grid Service Purchase Agreement (GSPA) rebate for grid-interactive water heater controls, and the Whole Home Energy Systems Upgrade and Electrification Capabilities Trial (RISE). Shifted Energy also continued to support the Heat Pump Water Heater capabilities trial from PY21 and PY22 through continued grid services demonstration, fleet monitoring, troubleshooting and maintenance. One hundred percent of Hawai'i Energy funding supported energy measures installed at LMI and native Hawaiian residences.

Shifted's Grid Maestro platform can track performance and schedule demand response events for all water heaters in their fleet, both electric resistance and heat pump. Receiving access to this data in anonymized form, Hawai'i Energy has visibility into how water heaters are typically used by households in these programs, as well as how Shifted can modify their energy use to assist the grid. With this data, we have been able to better understand demand response options for water heater and other technologies to recommend to customers.

Working with Shifted has been a critical piece of helping the program develop a deeper understanding of the many challenges and opportunities within ensuring clean energy equity. While it may seem like a no-brainer to many to accept free products that drastically reduce energy bills, for some, the hurdles within the acquisition, registration, and installation processes are frequent, can be disheartening, and discourage participation.



SHIFTED ENERGY

Shifted Energy is proud to partner with Hawai'i Energy on programs and initiatives that align with the mission of both organizations. Data and insights obtained through Shifted Energy's advanced energy software and energy asset management system are utilized to measure and verify energy savings and support equity and program adoption. Hawai'i residents living in low-income, multi-family, workforce housing, and rental communities are excited about the opportunity to participate in programs that provide financial relief and support renewable energy. In Shifted Energy's conversations with hundreds of frontline and Native Hawaiian households over the past few years, many families expressed their gratitude and hope for relief on their energy bills and a chance to help shift Hawai'i away from fossil fuel dependency.

To further this effort, Hawai'i Energy and Shifted have teamed up to create innovative and inclusive programs that provide underserved communities agency in the energy transition.



GRID SERVICES PURCHASE AGREEMENTS (GSPA)

Hawai'i Energy provides rebates for participants who benefits, Shifted Energy further developed energy enroll in the Hawaiian Electric Companies' (HECO) and maintenance insights which have proven valu-GSPA-1 demand response program through the able to property managers and driven up program installation of Shifted Energy direct-load water heater participation. To-date, Shifted has enrolled more than controllers. Hawai'i Energy support targets multi-fam- 4,000 households in Hawai'i, with over 90% of the ily residents who have historically had limited options fleet qualifying as LMI. to participate in clean energy programs. In addition to the sustainability and grid services bill credit

HOUSEHOLDS ENROLLED IN PY23



TOTAL HAWAI'I ENERGY FUNDING-SUPPORTED ENROLLMENTS





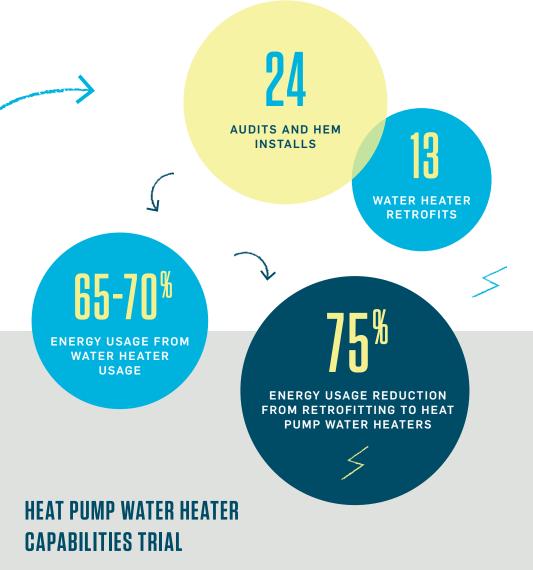
WHOLE HOME ENERGY SYSTEMS UPGRADE AND ELECTRIFICATION CAPABILITIES TRIAL (RISE)

The goal of the RISE program is to provide comprehensive whole home energy systems audits and ance on complimentary financing and federal rebate upgrades to facilitate holistic deployment of energy conservation, energy efficiency and distributed energy generation in homes. Hawai'i Energy provided funding for the installation of whole home circuit-level their individual needs. energy monitors (HEM), heat-pump water heaters, and universal communication modules (UCM) for water heater controls for fifteen Hawai'i Energy customers in Department of Hawaiian Homeland (DHHL) communities. Additional funding was secured for ten more Hawai'i Energy customers through AES Hawai'i.

This program focused on providing customers with a comprehensive energy management plan and bill of participants in the program. In the coming year, resources to reduce energy use first while pursu- this program will focus on facilitating access to PV ing PV and battery solutions for their home. Shifted financing solutions leveraging local on-bill financing performed 24 audits and installed 24 HEM for partic- programs and federal IRA funding. ipants of varying occupancy, energy loads, and properties. Water heater retrofits were completed for 13 participants, with several different existing water heater types and conditions. Customers received resources on general energy literacy, understanding

utility bills, as well as any other incentives and guidprograms available. A custom solution for each home was proposed to maximize utility bill savings and provide the largest impact for each family based on

Monitoring results showed that water heater energy usage accounted for 65-70% of participant's monthly energy usage. The second highest energy-intensive appliance in the households were usually clothes dryers. There was an average of 75% reduction in energy usage from retrofitting to heat pump water heaters, immediately lowering the monthly electricity



Hawai'i Energy continued to work with Shifted to monitor progress of the PY21-22 Heat Pump Water Heater Capabilities Trial. Despite some ongoing maintenance, defect and WiFi connectivity challenges experienced with the 32 HPWH installed, we are able to see average use profiles for multiple hard to reach communities (military community, high-rise multi-family buildings, Hawaiian homelands).

POWER MOVE

The Power Move family of rebates continued encouraging energy efficiency improvements and energy storage projects that reduce demand in commercial facilities during the utility peak hours of 5:00 – 9:00pm. In PY23, the first three commercial batteries supported by Hawai'i Energy came online at a university campus, a housing community, and a health clinic. These batteries dispatch a combined 581 kW to the grid for two hours daily during the evening peak as participants in Hawaiian Electric's Scheduled Dispatch Program. Power Move incentives combined with other programs helped make these commercially sited projects financially viable.

Additionally, buildings that made custom efficiency improvements to equipment operating during the utility peak hours were eligible for a bonus incentive to drive peak demand reduction. Upgraded equipment included transformers in municipal buildings, exterior lighting at multifamily properties, a hotel chiller plant, and grocery store refrigeration—all of which operate in the evening or 24/7. Hawai'i Energy's Power Move bonus resulted in energy efficiency projects that collectively reduced peak demand by 426 kW.

CASE STUDY

PRINCE WAIKIKI

Prince Waikiki, one of Waikīkī's most iconic hotels, has implemented sustainability practices throughout their operation and has been working with Hawai'i Energy on progressively addressing inefficiencies for many years. This year they finalized a large retro-commissioning project that studied their central plant for over a year to identify waste areas and finetune operations. These improvements are estimated to save 528.000 kWh, translating to \$153,000 in bill savings annually – paying back their investment in retro-commissioning in less than one year.





CASE STUDY

PA HONUA

Since August 2022, Pa Honua, a residential military community, has been conducting a pilot project retrofitting water heaters with heat pumps that have controls and software with demand-response capability. Hawai'i Energy incentivized 143 of these units in PY22 and expanded the installations to 137 additional units in PY23. This project phase earned a \$89,050 rebate, leading to a savings of 281,980 kWh and \$68,507. The energy savings and network capability satisfied the residents, and the community management team are planning to expand this technology to the Marine Corps Base communities in the future.

SMART ELECTRICAL PANELS

Hawai'i Energy continued to support the deployment of residential smart electrical panels to further drive the adoption of clean energy solutions for Hawai'i's families. We established the Smart Electrical Panel Pilot in PY21 and have continued through PY23 with 8 installations completed. While interest in this pilot has been slower than anticipated, Hawai'i Energy is excited about the opportunity to provide residential customers with increased insight into their energy usage by installing a smart electrical panel.

HOTEL GUEST ROOM ENERGY MANAGEMENT SYSTEMS

Hawai'i Energy supported the installation of guest room energy management systems in 1,393 rooms across 4 hotels. The system pairs smart thermostats and occupancy sensors to either increase the temperature setpoint or power down cooling of the room when unoccupied, resulting in energy savings for the HVAC system. The hotels that installed these systems in PY23 will save 1.3 million kWh annually and reduce utility peak demand by 401 kW. These guest room energy management systems were installed with demand-response capability where they have the potential to provide flexible demand capacity to the grid. Hawai'i Energy estimates the systems installed this year may provide 1.198 kW of flexible kW.

IN PEAK DEMAND REDUCTION









CASE STUDY

FOUR SEASONS RESORT AT KO OLINA

The 410-room Four Seasons Resort at Ko Olina took advantage of Hawai'i Energy's Power Move rebates and initiated two energy projects with Clean Energy Ally Hawai'i Energy Systems. First, by connecting guest bathroom vanity LEDs and downlights to occupancy sensors, lighting in the bathrooms automatically turns off when unoccupied. Four Seasons went one step further, connecting these sensors to their recently-installed smart AC thermostat controls with built-in occupancy sensors. Both projects help to reduce peak demand by nearly 160 kW, earning them a \$7,431 rebate and reducing their electricity bill by over \$142,000.

HAWAI'I ENERGY ANNUAL REPORT 2023



"I learned that if your charger is still plugged into the wall and you're not charging the phone you're still using electricity."

STUDENT, NÄNÄKULI ELEMENTARY 5TH GRADE





"I learned that we will only use renewable energy by 2045."

STUDENT, NĀNĀKULI ELEMENTARY 5TH GRADE

The Market Transformation program took an active role in supporting the business team with outreach to targeted audiences, continued to strengthen partnerships with allied organizations who share similar training goals, and kicked off its new internal STEM Squad for youth education.

MARKET TRANSFORMATION & ECONOMIC DEVELOPMENT



This year marked the start of Hawai'i Energy's STEM Squad, a group of eight engineers, Advisors and other staff from several program areas who volunteered to deliver presentations to K-8 students.

After receiving training from Blue Planet Foundation in PY22, the Squad deployed in fall of 2023 and quickly found its footing. Members expressed the enjoyment of interacting with enthusiastic audiences of keiki and gained satisfaction from helping equip them to be concerned, energy savvy citizens. Our subcontractor Blue Planet Foundation also completed workshops, focusing on Maui county and Hawai'i island. STEM-based content on climate, clean energy and how to be more energy efficient was delivered to 2.860 students across four islands. Blue Planet also delivered a successful Climate Crew cohort for high school students doing problem-based work on behalf of community organizations tackling climate concerns, and conducted a comprehensive half-day workshop for high school educators on how to teach climate science and policy.



OUR STEM TEAM SHARED THEIR EXPERIENCES AT 'EWA MAKAI MIDDLE SCHOOL'S CAREER EXPOSURE FAIR. THEY SPOKE WITH OVER 200 6TH, 7TH, AND 8TH GRADERS IN SMALL GROUPS ABOUT HAWAI'I ENERGY, ENERGY EFFICIENCY, AND POTENTIAL CAREER PATHS IN THE ENERGY INDUSTRY.









Hawaiian Mission Academy Ka Lama Iki received a special visit from our mascot, Pluggy, to teach 3rd and 4th graders all about energy efficiency. They played card games and tested their knowledge with hands-on activities. After the presentation, the class even wrote thank you notes sharing what they learned.

ONE STUDENT SAID:

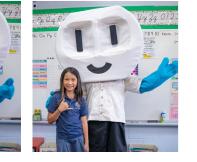
"Thank you for teaching me and all my friends about how to save power. I will totally use all of these tips. I will remember to turn off the lights when I don't need them, unplug my charger, take shorter showers, use colder water, and I'll make sure to tell my mom to change our old lights to LED lights!"



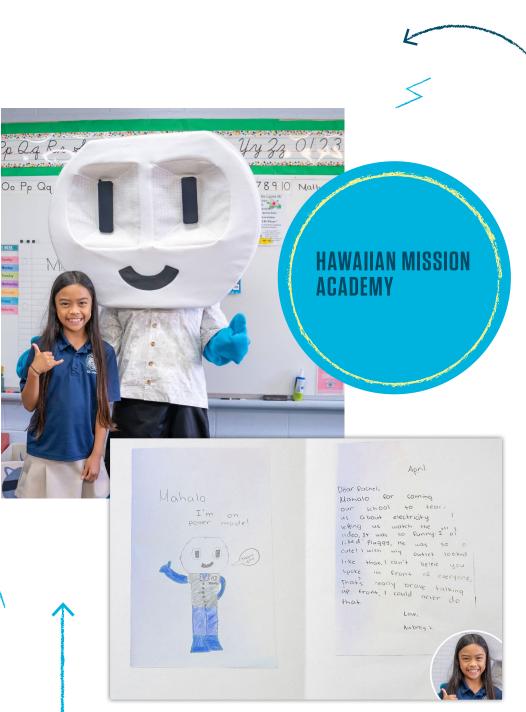














Can you calculate the savings from changing your household lighting to LEDs into plate lunch equivalents? Trips to Las Vegas?





shops for adults and community groups breaks down energy efficiency into relatable concepts with humor and a local-style delivery. In 2023-2024, we reached 2,017 individuals across Honolulu, Hawai'i and Maui counties, totaling 2,620 participant hours. Workshops included a small fundraising incentive for diverse community groups, which drove participation and created a viral "buzz" for those attending to spread the word to their networks. With useful tips for renters and homeowners alike, the workshops highlight new programs and targeted residential rebates. The Energy Smart 4 Homes direct install program is promoted during the workshops, which resulted in 424 residents signing up to receive 100% free light bulbs, water conservation and power management devices.

Our popular Energy Unplugged work-



ENERGY UNPLUGGED WORKSHOP PARTICIPANTS SAY:

"Wonderful information, I can share with my mom who owns Hawaiian homes and has 3 refrigerators! She can use this info."

"My family is going to make a real effort to be more energy efficient and mindful of our usage, and how we can keep our usage down! The top 10 tips were practical and I feel confident we can make a real difference!"

"Na kākou ke kuleana e mālama i ka 'āina!" (It's our responsibility to care for the earth!)

The presenter got me all excited to get more energy efficient be sitting down with my family tonight. There are several

PROFESSIONAL DEVELOPMENT

CERTIFIED ENERGY MANAGER[®]

An Energy Manager is an individual who optimizes the energy performance of a facility, building, or industrial plant. A person in this key role analyzes and integrates systems for electrical, mechanical, process, and building infrastructure, and devises ways to optimize energy consumption and lower utility costs. The Association of Engineers Certified Energy Manager[®] credential is sought after in the industry as a mark of mastery of a comprehensive body of knowledge about efficiency. In June, the Program hosted 22 in-person students for the CEM[®] course. This rigorous fiveday training attracted professionals from government, hospitality, military, utility, energy consulting, facilities management and engineering.



NATIONAL ASSOCIATION OF REALTORS GREEN® DESIGNATION / GREEN REAL ESTATE CEA PROGRAM

Real estate agents are often seen by clients as trusted resources on many aspects of home ownership and the renovation and maintenance of a home. With this in mind, the Hawai'i Energy Green Real Estate program was created to train Realtors in the leading edge of residential home efficiency so that they could relay this critical knowledge to their network. This year we also hosted two certification courses of the perennially popular National Association of Realtors (NAR) GREEN® designation. Hawai'i is now second in the nation for GREEN® designations (only behind California); 289 Realtors® have an active designation, largely due to Hawai'i Energy funding support for these classes. Over the last six vears, 742 Realtors have received their GREEN[®] designation via the Program. These Realtors' clients benefit from knowing how to make energy-efficient, healthy, money-saving upgrades to their home. Our CEA program further supports Realtors with the information and generous marketing support to grow their green real estate business and keep up with the latest trends and tips on energy.

SPRING TECHNICAL TRAININGS

ZZI contact Hours

Building on the popularity of courses last year, Hawai'i Energy again teamed up with ASHRAE Hawai'i Chapter to bring instructor David Wylie, PE back in April to present on Air Handling Systems, Chilled Water Systems, Cooling Tower Efficiency and Water Conservation, and Energy Management Systems (EMS). Many detailed photographs, diagrams and videos enhanced the learning from the perspective of a practitioner with decades in the field. Local industry veteran Les Taniyama, P.E., assisted with the presentation, adding practical experience in Hawai'i's climate zone. The four-day series tallied 2,274 contact hours and an average of 94 attending in person or online each day, reflecting the appetite for this information and how hybrid delivery gives neighbor island energy professionals and those now accustomed to webinars a convenient option.

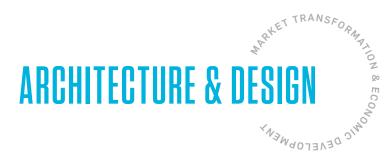


CODES & STANDARDS

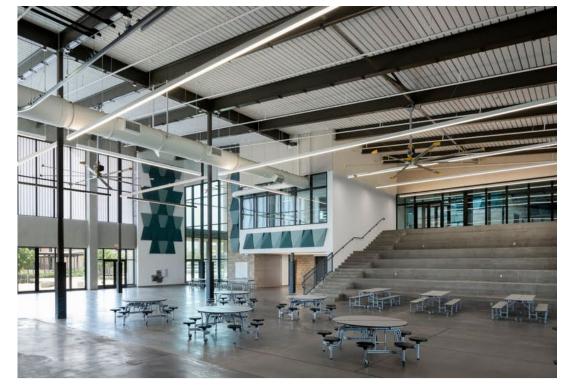
The Program continued its close collaboration with the Hawai'i State Energy Office (HSEO), supporting HSEO's efforts to educate the design, construction and development community about the importance of energy conservation code and how to comply with and exceed the code. Hawai'i Energy supported a consulting engineer and code expert who prepared informational slides on Maui IECC 2018 amendments and updated design professional checklists. These slides were shared at the State Building Code Council meeting in July, 2023 which was attended by 41 code officials, policymakers, stakeholders and interested members of the public. Four free trainings this year highlighted the City and County of Honolulu's IECC 2018 (residential and commercial) which was enacted in November 2023, as well as Maui County's amended code, which came into effect in late 2022. The Maui code will be of particular interest to design professionals as the significant rebuilding work of Lahaina town picks up in the immediate and near term.

44

HAWAI'I ENERGY ANNUAL REPORT 2023



Led by the American Institute of Architects, Honolulu Chapter (AIA-Honolulu), the architecture and design sector continues to be a key partner in transforming the market for high-performance, energy-efficient buildings. Hawai'i Energy annually sponsors the award for Excellence in Energy-Efficient Design at AIA Honolulu's Design Awards to recognize exemplary efforts to incorporate energy efficiency into modern buildings. This year's award went to G70, Inc. for the 77-acre Kūlanihāko'i High School campus in Kīhei, Maui. This stunning design achievement is net-zero energy; other features include the utilization of thermal chimneys and stack effect, daylighting, high-performance glazing, automatic louvers with night flush of heated air, south-facing sunshades, LED lighting, ENERGY STAR[®] equipment, and 100% on site storm water management.





"EXCELLENCE IN ENERGY-EFFICIENT DESIGN" AWARD

KŪLANIHĀKOʻI HIGH SCHOOL Kihei, Maui

5

PROGRAM AREA	# PARTICIPANTS	# TRAININGS/ WORKSHOPS
YOUTH/STEM	2,860	49
ADULT/COMMUNITY	2,017	48
PROFESSIONAL Development	1,932	38

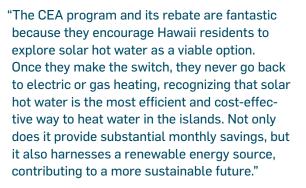
"This project emphasizes our commitment to sustainability and community impact. Designed to be a model for future schools in the state, Kūlanihākoʻi High School will ultimately serve 1,600 students and is set to be net-zero energy, integrating passive sustainable strategies that minimize environmental impact while inspiring future generations." -G70











MANA MAUI SOLAR JOINED IN PY23

Hawai'i Energy continues to invest in its Clean Energy Ally member network as an essential piece of achieving performance targets, and most importantly, ensuring energy-efficient products are being recommended, sold and installed throughout Hawai'i.

Now in the 10th year of this Ally community, Hawai'i Energy focused on smaller, but higher-impact engagements as part of making participation valuable to members.

Hosting specialized focus groups for Allies in the same industry continued to produce value through Ally feedback and the noting of both operational challenges and market trends. Ally member benefit packages were refined as well, including improvements to the co-op marketing service and enhancements to the Clean Energy Ally online portal.

CLEAN ENERGY ALLIES

ENERGY INSIDERS REWARDS

The Energy Insiders Rewards tier continues to be an attractive benefit for many Allies. Many have leveraged the recognition they receive as one of Hawai'i Energy's top performers or most-engaged companies into marketing, referrals, and more. This year, Hawai'i Energy added a new eligibility category for Energy Insiders Rewards: Allies who install EV charging systems. This new category aligns with Hawai'i Energy's administration of the state EV charging system rebate fund and now allows Allies who may not provide other rebate-qualifying services to show their affiliation with Hawai'i Energy.



THE CEA REWARDS PROGRAM



COMMERCIAL & RESIDENTIAL ENERGY INSIDERS

Earn rewards by frequently participating in the Hawaii Energy rebate program. Rewards include bonus incentive coupons, special feature spotlights in a Hawaii Energy newsletter, and much more!

ENERGY ADVANTAGE INSIDERS

Earn rewards by frequently participating in the Energy Advantage program. Rewards include special recognition on the Hawaii Energy vendor directory, an exclusive Energy Advantage seal to show off your status, and much more!



EV CHARGING INSIDERS

Earn rewards by frequently participating in the Electric Vehicle Charging Station program. Rewards include special recognition on the Hawaii Energy vendor directory, an exclusive EVCS seal to show off your status, and much more!

ENERGY INSIDERS REWARDS

TOP ALLIES

Hawai'i Energy annually recognizes top-performing Allies as Energy Insiders, which earns them special placement within the online vendor directory and other special benefits. Winners this year included:

- · AE SOLUTIONS
- HAWAII ENERGY SYSTEMS, LLC
- · INNOVATIVE AIR CONDITIONING LLC
- · KOO ELECTRIC SERVICES
- · KK AIR CONDITIONING LLC













Marketing benefits can offer big value for Clean Energy Ally members, especially for those in ultra-competitive industries or those with limited marketing staff. Hawai'i Energy annually evaluates the slate of marketing-related benefits based on previous year's engagement, Ally feedback, and wanting to maintain equity and access to benefits for as many members as possible. This program year two major changes were made:



By creating this list, Hawai'i Energy was able to train 10 advertising reps from various TV, radio, print, and digital outlets (many of whom would likely approach members for business anyway) on the co-op subsidy requirements, while also providing members direct connections to reputable outlets for their advertising projects.

ALLOWED MEMBERS TO USE THE HAWAI'I ENERGY TRAINING ROOM AS A FREE VENUE FOR EVENTS Allies are also eligible for subsidies good toward hosting community or business events, as a means to drum up business. Allies who do not have the means to rent a venue can now utilize the Hawai'i Energy training room, which in turn boosts their participation, allows more visibility to HE by bringing future CEAs into our office and allows more opportunities for HE to speak to audiences.

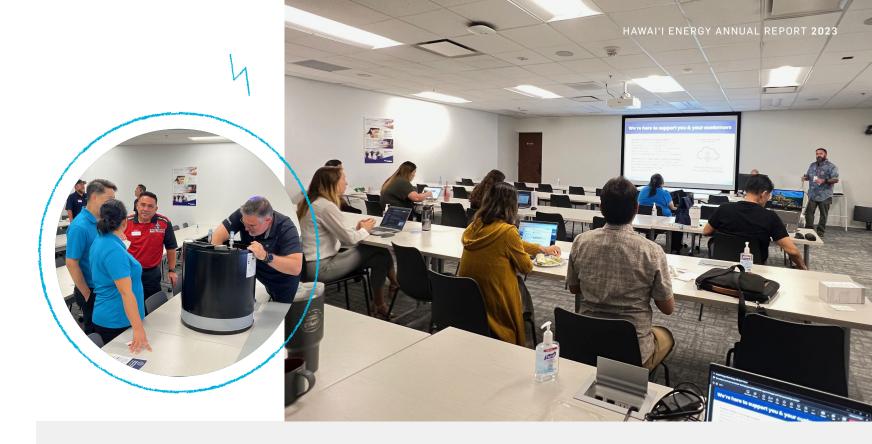
V PREFERRED MEDIA VENDORS

FOCUS GROUPS: GOMMERCIAL HVAC, RESIDENTIAL HPWH, RESIDENTIAL HVAC

Small focus groups have been a fruitful endeavor for both Hawai'i Energy and CEA members. Building off last year's success, Hawai'i Energy invited three new contractor groups – commercial HVAC, residential HVAC, and residential heat pump water heater – to participate in intimate, in-person sessions that allowed for quality one-on-one and group discussions with program staff.

Surrounded by only a handful of handpicked peers from other companies, attendees shared feedback on Hawai'i Energy's rebate processes and shed light on how other market factors such as costs of goods, the political landscape, and labor have been impacting business. In the past, Hawai'i Energy has asked for these insights via online surveys with low engagement, so this format ensures CEAs feel valued in addition to achieving the strong and detailed insights that are critical to success.

In our HVAC workshop/focus group, the Program received positive feedback on incentive amounts, timely processing of rebate submissions and payments received, and marketing support (as many do not have this resource), especially during slow seasons. Contractors also validated assumptions about their reliance on referrals, and that our marketing tactics (like targeting past participants via email) have been key in building a steady pipeline of business.



TAKEAWAYS

During the residential HVAC focus group, members requested that rebate check and invoice numbers be added to the CEA online portal "rebate tracker" feature, as they use these numbers to keep track of their incoming cash flow and reconcile with their customer records. By raising this issue during the focus group, Hawai'i Energy staff could evaluate the feasibility of this request in the room and provide a plan of action to get this done immediately.

awah Energy Home Home & Documents Calendar Revards 🗸

	Opportuni ↓ ∨	Progr ∨	Account Name 🗸	Stage 🗸 🗸	Calculated I V	Check ∨	Payment ~	Invoice Nu V
1	HE-000123838	2024	ANTHONY GIASOLLI	Payment Appr	\$400.00			5612
2	HE-000122204	2024	CALVIN ENOKI	Check Mailed	\$200.00	661533	12/5/2024	5618
3	HE-000122199	2024	MASAMORI TAKAKI	Check Mailed	\$200.00	661527	12/5/2024	5622
4	HE 000121860	2024	PATRICIA NAKAMOT	Check Mailed	\$200.00	661177	12/6/2024	5616
5	HE-000121859	2024	RICHARD MIYAMOTO	Check Mailed	\$200.00	661175	12/6/2024	5613
6	HE-000121857	2024	MICHAEL HAYASHIDA	Check Mailed	\$200.00	661174	12/6/2024	5617
7	HE-000121855	2024	MYRON A MANLIGUIS	Check Mailed	\$200.00	661172	12/6/2024	5615
8	HE-000120616	2024	GLENN K HARA	Check Mailed	\$200.00	659943	11/11/2024	5606
9	HE-000120615	2024	SCOTT OSATO	Check Malled	\$200.00	659942	11/11/2024	5607



POLICY & ADVOCACY

Hawai'i Energy's support for clean energy policy includes testifying on relevant energy-efficiency bills at the state and county levels, drafting and providing letters of support to partner organizations on request, and engaging with stakeholders to raise awareness around potential legislation that might impact our progress toward Hawai'i's clean energy goals. The 2024 legislative session featured progress on some important energy-efficiency measures and we fully expect in 2025 to build upon the momentum gained in both 2023 and 2024 to expand and extend the state's Energy Efficiency Portfolio Standard – as well as a crucial clarification on a state-level program that will make it easier for more people to access a financing tool to implement safety and energy efficiency upgrades in condo buildings.

AWAI'I ENERGY ANNUAL REPORT 2023



ACT 041 Commercial property assessed Financing

The passage of Act 041 allows condominiums to be eligible for the commercial property assessed financing program, also known as Commercial Property Assessed Clean Energy & Resiliency (C-PACER). Act 183, SLH 2022, which authorized the C-PACER financing mechanism as a voluntary special assessment similar to a property tax, was signed into law on June 27, 2022. Because it was a voluntary mechanism, Act 183, SLH 2022 required each County to pass an ordinance approving C-PACER and enter into a Memorandum of Agreement with the Hawaii Green Infrastructure Authority. The City & County of Honolulu passed Bill 56 on December 6, 2023, authorizing C-PACER to finance qualifying improvements on eligible properties. What became clear as the bill was being heard by the Committees of the City Council was that condominiums in need of installing fire safety measures or upgrading resiliency, energy and/or water efficiency measures could also benefit from C-PACER financing. Act 041 clarifies and ensures that condominiums in Hawai'i have the option to utilize C-PACER financing to implement safety, water and energy efficiency measures.



LEGISLATOR OUTREACH

In conjunction with legislative advocacy partner Blue Planet Foundation, Hawai'i Energy coordinated an in-person site visit for legislators in December to Hale Kalele, an affordable, all-rental apartment complex to check out their energy efficiency, clean energy, and sustainable transportation features. With the affordable housing shortage remaining a top issue throughout the state, legislators were able to see firsthand how energy efficiency measures and Hawai'i Energy rebate funding can be leveraged successfully to keep developer and tenant costs down while building sustainably. Scheduling this visit prior to Opening Day also helped to attract more participation from lawmakers than expected during session – a valuable lesson learned for future engagement.

The Hawai'i Energy team also participated in the 2024-25 Legislative Session Opening Day in January to visit with legislators and their staff and share about Hawai'i Energy's suite of programs, grants, and rebates. This annual event remains a critical launching pad for engagement activities throughout the year, particularly for our Accessibility & Affordability initiatives.



When meeting with lawmakers on Opening Day, the Hawai'i Energy team typically presents specific initiatives tailored toward the relevant needs of each's constituent base. This year, sharing about the Appliance Trade-Up program with Rep. Darius Kila (who represents parts of west O'ahu) led to a personal referral to family members in Wai'anae who ended up receiving a new refrigerator through the program.



"THE GREATEST PART OF THIS PROGRAM WAS THAT THEY TOOK THE OLD FREEZER OUT THAT WAS TAKING UP TOO MUCH ELECTRICITY AND REPLACED IT WITH A BRAND NEW ONE. DEFINITELY RECOMMEND THIS PROGRAM – IT WAS SUPER EASY!"

REP. DARIUS KILA REFERRAL TO HOLU & HERMAN KILA



